PACK YOUR



A LEARNING, SHARING, AND SOCIAL **EXPERIENCE FOR LEGAL LEADERS**

TO RSVP:

https://web.uslaw.org/2020VirtualRSVP/



CLICK HERE TO RSVP



CLICK HERE
TO RSVP

Please join us for the **USLAW NETWORK Worldwide Virtual Retreat**: **2021 and Beyond**, a 10-day program **(September 30 – October 9, 2020)** created for general counsel, in-house counsel, heads and managers of claims and risk, C-suite executives, and other legal decision makers.

The retreat is complimentary for you to attend. Interact with as many sessions and activities as you wish. Not available for a specific program? All retreat content will be available on demand for up to one year for all retreat registrants through our virtual conference platform.

The program has been designed to look ahead, beyond the immediacy of COVID-19 issues, and create a venue for strategic discussions and idea exchanges. With a comprehensive calendar of events, we will address significant business, legal, and economic issues while projecting what the future will look like in the next 12, 24, and 36 months.

In addition, through the numerous timely future-facing educational and networking programs, attendees will gain important CLE or CE accreditation (minimum of eight hours), strengthen existing connections, and expand their knowledge and network with other business, legal and industry leaders.

WHAT DOES THE FUTURE HOLD FOR YOU, YOUR BUSINESS, INDUSTRY, AND ECONOMY?

- What legislation is being discussed?
- What emerging technologies and solutions are on the horizon?
- What will the claims environment look like?
- How are recent decisions and other actions impacting business policies and operations?

Be a part of the conversations. Please join USLAW as we "virtually travel the globe together" in this learning, sharing and social experience for legal leaders.

WHY A "WORLDWIDE" VIRTUAL RETREAT?

Over the past 20 years, USLAW NETWORK has become well known for our industry-leading experiences that are created as part of live events. We have used travel, fun and adventure as key components to bring together USLAW member attorneys and their clients in a casual environment that creates friendships and ultimately business relationships. Unfortunately, these in-person events have been put on hold for 2020. For many of us who enjoy traveling and visiting new and exciting places, we look forward to these opportunities returning. However, with our "worldwide" retreat, we promise the next best thing as we invite you to pack your virtual bags as we bring you virtually out of your homes and places of business to learn more about areas around the U.S. and the world where you may ultimately enjoy returning to or visiting. RSVP at https://web.uslaw.org/2020VirtualRSVP/

PROGRAM HIGHLIGHTS

- An Insider's View into the Plaintiff's Bar
- General Counsel/In-House Counsel Track
- Claims and Litigation Track
- 150+ Home Field Advantage Hottest Legal Issues in Each Jurisdiction Videos for Civil Litigation, Labor and Employment, and General Business
- 8 Lightning Rounds: USLAW Practice Group 5-Minute Drills
- 10 Short Takes for Corporate Issues: 2021 and Beyond
- Several Featured Speakers
- Industry Experts | Fireside Chats
- Diversity and Inclusion Roundtable
- 7 Corporate Partner Perspectives
- 20 European Business Video Updates by Country
- One-on-One Appointments for Invited Clients/Member Attorneys/Corporate Partners
- CLE and CE available

And Much More!





















11:00 A.M. EDT

11:00 A.M. - 12:30 P.M. EDT

1:00 P.M. - 2:15 P.M. EDT

2:30 P.M. - 3:30 P.M. EDT

4:00 P.M. - 4:45 P.M. EDT

Featured Speaker: Rich Karlgaard

Publisher and Futurist, Forbes Media

CALENDAR AT A GLANCE

Release of Your USLAW Home Field Advantage: Hottest

The Law Firm of Our Future: What Will USLAW Firms

USLAW Managing Partner Forum - Session #1

and Their Clients Look Like in 2021 and Beyond

USLAW Managing Partner Forum - Session #2
Real Estate, Workplace Design, Tele-Working and Data

law firm CEOs and COOs and marketing directors.

Legal Issues in Each Jurisdiction - Labor and Employment

Analytics: What Your Next Lease and Space Plan Will Look Like

The USLAW Managing Partner Forum is open to USLAW NETWORK

member firm managing partners, management committee members,

Five Business Trends That Will Emerge Out of COVID-19

USLAW NETWORK at a Glance - What is USLAW's Value

Proposition for In-House Legal Decision Makers and Why

Click on any calendar date icon below to learn more details about that day's events.



11:00 A.M. EDT

Release of Your USLAW Home Field Advantage: Hottest Legal Issues in Each Jurisdiction – Civil Litigation

Claims and Litigation Track

12:00 P.M.- 1:00 P.M. EDT - Session I Litigation Trends in the Post COVID-19 World

2:00 P.M. - 3:00 P.M. EDT - Session II

The Insurance Market Post-Pandemic

4:00 P.M. - 5:00 P.M. EDT - Session III

Virtual Reality or Not: Will Remote Depositions and Mediations Become Part of the Future or Be Just a Blip on the Radar?



Corporate Partner Perspectives 10:00 A.M. – 10:30 A.M.U.S Legal Support, Inc.

 11:00 A.M. – 11:30 A.M.
 Litigation Insights

 12:00 P.M. – 12:30 P.M.
 S-E-A, Ltd.

 1:00 P.M. – 1:30 P.M.
 Marshall Investigative Group

 2:00 P.M. – 2:30 P.M.
 Ametros

 3:00 P.M. – 3:30 P.M.
 MDD Forensic Accountants

 4:00 P.M. – 4:30 P.M.
 Arcadia Settlements Group

4:30 P.M. - 5:30 P.M EDT

Industry Experts Fireside Chat - Construction Law



11:00 A.M. - 12:00 P.M. EDT

Consider Retaining Its Member Firms?

Industry Experts Fireside Chat – Transportation and Logistics

1:00 P.M. - 2:00 P.M. EDT

Featured Speaker: Brian Kight

Entrepreneur, Global Keynote Speaker, Advisor to Fortune 500 Companies Redefine Discipline and Re-Energize Your Path

2:30 P.M. - 4:00 P.M. EDT

An Insider's Look into the Plaintiff's Bar

4:30 P.M. - 5:30 P.M. EDT

USLAW Annual Membership Meeting

The USLAW Membership Meeting is open to all USLAW NETWORK member attorneys and USLAW official corporate partners.



11:00 A.M. EDT

Release of Crossing the Atlantic: Managing Impacts of COVID-19 and Its Influence on the International Business and Legal Landscape

12:00 P.M. - 1:00 P.M EDT

Industry Experts Fireside Chat – Restaurants and Hospitality

2:00 P.M. - 3:00 P.M. EDT

Navigating the Issues of Diversity and Inclusion in America and How It Impacts the Legal Industry

4:30 P.M. - 6:30 P.M. EDT

Corporate Partners Expo Open



Lightning Round: USLAW's Practice Group 5-Minute Drills

10:00 A.M. – 11:00 A.M	Labor and Employment Law
11:00 A.M 12:00 P.M	Complex Tort and Product Liability
12:00 P.M 1:00 P.M	Insurance Law
1:00 P.M 2:00 P.M	Transportation and Logistics
	Retail and Hospitality Law
3:00 P.M 4:00 P.M	Professional Liability
4:00 P.M 5:00 P.M	Medical Malpractice
5:00 P.M 6:00 P.M	Construction Law



USLAW Short Takes: 2021 and Beyond

10:00 A.M	Appellate Law
10:30 A.M	Banking, Financial Services and Lending
11:00 A.M	Cannabis Law
11:30 A.M	Cybersecurity and Data Privacy
12:00 P.M	Government Relations
12:30 P.M	Intellectual Property
1:00 P.M	Mergers and Acquisitions
1:30 P.M	Real Estate
2:00 P.M	Tax Law
2:30 P.M	Trusts, Estates, and Business Planning

All sessions, with the exception of those indicated above, are **OPEN TO ALL** retreat participants.



11:00 A.M. EDT

Release of Your USLAW Home Field Advantage: Hottest Legal Issues in Each Jurisdiction – General Business

General Counsel/In-House Counsel Track

12:00 P.M.- 1:00 P.M. EDT - Session I

Protecting the Privilege

2:00 P.M. - 3:00 P.M. EDT - Session II

Defining Corporate Social Responsibility and the Role That General Counsel Play

4:00 P.M. - 5:00 P.M. EDT - Session III

People, Processes and Production: Unlocking the Value of Your Legal Team



WEDNESDAY

SEPTEMBER

11:00 A.M.



Release of Your USLAW Home Field Advantage:

OPEN to all registered

participants

Hottest Legal Issues in Each Jurisdiction Labor and Employment

11:00 A.M. – 12:30 P.M.

LIMITED

Participation



USLAW Managing Partner Forum Session I

I:00 P.M. - 2:15 P.M.



USLAW Managing Partner Forum -Session II

2:30 P.M. – 3:30 P.M.



Rich Karlgaard Publisher and Futurist,

Five Business Trends COVID-19

4:00 P.M. – 4:45 P.M.



TODAY AT A GLANCE

USLAW NETWORK at a Glance - What is USLAW's Value **Proposition for In-House Legal Decision Makers and** Why Consider Retaining Its **Member Firms?**

4) orlowide Dirtual Retreat SEPT 30 - OCT 9, 2020

11:00 A.M. EDT



RELEASE OF YOUR USLAW HOME FIELD ADVANTAGE: HOTTEST LEGAL ISSUES IN EACH JURISDICTION | LABOR AND EMPLOYMENT |

This resource will include a compilation of over (50) brief video presentations from USLAW NETWORK member firms. The presentations will be released at this time; however, they may be watched at your leisure.

USLAW offers what it calls the Home Field Advantage which comes from knowing and understanding the venue in a way that allows a competitive advantage – a truism in both sports and business. Jurisdictional awareness is a key ingredient to successfully operating throughout the United States. Knowing the law, plaintiff's attorneys, the judge, and the local business and legal environment provides our firms' clients this advantage.

Tune in as USLAW member firms share insights and boots-on-the-ground knowledge regarding the latest legal happenings impacting labor and employment in each state and in select global markets. In each brief video clip, USLAW members will share specifics from their jurisdiction, inform on the latest state legal decisions, and outline what the landscape looks like heading into 2021 and beyond.

Make sure this home field advantage is part of your playbook.

Featured Speaker:

Forbes Media **That Will Emerge Out of**



2:30 P.M. - 3:30 P.M. EDT **FEATURED SPEAKER**

2

pard Publisher and Futurist, Forbes Media

From technology and entrepreneurialism to market volatility and supply chains from China, Rich Karlgaard explores the potential impacts of COVID-19 on Wall Street, Silicon Valley, and beyond. In this timely speech, he tackles questions such as: When can we expect markets to return to January 2020 levels? How will the tech surges and transformations of early 2020 continue as global recovery from COVID-19 progresses? What is China's role in global supply? Will the acceleration of entrepreneurship we've seen in 2020 continue in years to come? Knowing that CEOs and CFOs want a faster-than-ever return on investment, Mr. Karlgaard discusses agility within companies and how executives and their employees can contribute to the growth and recovery of a post COVID-19 economy.

11:00 A.M. - 12:30 P.M. EDT USLAW MANAGING PARTNER FORUM - SESSION I

The Law Firm of Our Future: What Will USLAW Firms and Their Clients Look Like in 2021 and Beyond



Real Estate, Workplace Design, Tele-Working and Data Analytics: What Your Next Lease and Space Plan Will Look Like Sherry A. Cushman, Vice Chairman and Founder,

Legal Sector Advisory Group, Cushman & Wakefield Margaret Poster, Executive Managing Director, Legal Business Expert, Cushman & Wakefield

The USLAW Managing Partner Forum is open to USLAW NETWORK member firm managing partners, management committee members, law firm CEOs and COOs and marketing directors.



USLAW NETWORK AT A GLANCE -WHAT IS USLAW'S PROPOSITION FOR IN-HOUSE LEGAL **DECISION MAKERS** AND WHY CONSIDER RETAINING ITS MEMBER FIRMS?

Mega-firms...big, impersonal bastions of legal tradition, encumbered by bureaucracy and often slow to react. The need for an alternative was obvious. A vision of a network of smaller, regionally based, independent firms with the capability to respond quickly, efficiently and economically to client needs from Atlantic City to Pacific Grove was born. In its infancy, it was little more than a possibility, discussed around a small table and dreamed about by a handful of visionaries. But the idea proved too good to leave on the drawing board. Instead, with the support of some of the country's brightest legal minds, USLAW became a reality nearly 20 years ago.

Fast-forward to today. The commitment remains the same as originally envisioned: to provide the highest

quality legal representation and seamless cross-jurisdictional service to major corporations, insurance carriers, and to both large and small businesses alike, through a network of professional, innovative law firms dedicated to their client's legal success. Now as a network with more than 6,000 attorneys spanning the United States, Canada, Latin America, Europe and Asia, USLAW remains a responsive, agile legal alternative to the mega-firms.

Please join us today as we hear from early and current USLAW leaders as they offer their prospective regarding the NETWORK. Additionally, in-house legal decision makers will speak to the organization's value proposition and what it means to their companies.

THURSDAY



OPEN to all registered participants



LIMITED Participation

TODAY AT A GLANCE

OCTOBER

11:00 A.M.- 12:00 P.M.



Industry Experts Fireside Chat -**Transportation and** Logistics

11:00 A.M. – 12:00 P.M. EDT

Derek Leathers

Chief Executive Officer

Werner Enterprises

1:00 P.M. – 2:00 P.M.

Re-Energize Your Path



Featured Speaker: Brian Kight: Entrepreneur, Global Keynote Speaker, Advisor to Fortune 500 Companies **Redefine Discipline and**

2:30 P.M. – 4:00 P.M.



An Insider's Look into the Plaintiff's Bar



USLAW Annual Membership Meeting







Hosted by Lew R.C. Bricker, SmithAmundsen LLC, Chicago, IL

Robert Costello

INDUSTRY EXPERTS FIRESIDE CHAT -TRANSPORTATION AND LOGISTICS

Vice Chairman, President and

In this Industry Experts Fireside Chat, you have a frontrow seat to the state of the transportation industry through the eyes of two industry leaders: Derek Leathers, vice chairman, president and chief executive officer of Werner Enterprises, and Robert Costello, chief economist & senior vice president at the American Trucking Associations (ATA). They will share firsthand experiences of how COVID-19 has impacted their business and the commercial transportation industry in the short-term plus how it has impacted the trucking industry in general from an economic perspective. They will also look to the future and offer their predictions and expectations for the industry in the next two to four vears. This session will include discussions of potential opportunities and challenges that face the future of the industry, including drivers, technology and autonomous vehicles, and the potential impacts of the upcoming U.S. election. Lew R.C. Bricker of SmithAmundsen will moderate this expert-driven transportation industry discussion.

2:30 P.M. - 4:00 P.M. EDT



AN INSIDER'S LOOK INTO THE PLAINTIFF'S BAR



Joseph A Fried Fried Goldberg LLC Atlanta, GA



Stuart Ratzan Ratzan Weissman & Boldt Miami, FL



Charles M. Rittgers Rittgers & Rittgers Lebanon, OH



Oscar J. Cabanas Wicker Smith Miami, FL



Charles F. Carr Carr Allison Birmingham, AL



Bradley A. Wright Roetzel & Andress Cleveland, OH

This exclusive discussion about the plaintiff's bar will feature three plaintiff's attorneys who are nationally recognized in transportation, retail, and medical malpractice matters: Joe Fried, transportation (Fried Goldberg LLC, Atlanta, GA); Charlie Rittgers, retail (Rittgers & Rittgers, Lebanon, OH); and Stuart Ratzan, medical malpractice (Ratzan Weissman & Boldt, Miami, FL). If you add up verdicts among this powerful trio, the total easily exceeds \$1 billion. During this 90-minute program, you will hear about the plaintiff's attorney view-point with respect to virtual legal proceedings as a result of COVID-19 such as remote depositions, mediations, and potentially trials. The panel will discuss jury selection and whether recent social plaintiff's decision-making with respect to selecting juries. We will address this plus hear how the plaintiff's bar interacts and shares information and best practices and what the defense bar can learn from this, and where the future big exposure cases might be in these three areas. Come ready with your questions for the plaintiff's bar.



1:00 P.M. - 2:00 P.M. EDT FEATURED SPEAKER

Entrepreneur, Global Keynote Speaker, Advisor to Fortune 500 Companies

Can you solve the equation E+R=0? Do you live by a no BCD mindset? Brian Kight will guide you through understanding E+R=0 plus how a no BCD mindset can impact your efficiency, trust, and leadership in all facets of life. He also will guide you through taking the path of resolution



versus resilience and how to tell the difference. As circumstances beyond your control get more volatile and uncertain - especially in the COVID-19 times - Brian will give you a few key points to help you learn the personal and professional value of the E+R=O (Event + Response = Outcome) skill set. What can you influence? What can you control? What can you create? While answers may seem obvious and simple at face value, they are often hard to do, so Brian will share tips on how to embrace and live this mindset. Brian also promotes a three-step strategy to remove BCD (blaming, complaining, defensiveness) from your life immediately, completely, and forever. By removing BCD, the quality of everything goes up. Brian's impassioned presentation will help you understand the power and role of discipline as the shortcut to better, more reliable results. He goes beyond mere "motivational" talk and challenges audiences to take action by providing specific skills and tools that can be used immediately.

4:30 P.M. – 5:30 P.M. EDT **USLAW ANNUAL MEMBERSHIP MEETING** Hosted by Dan L. Longo, USLAW Chair

The USLAW Membership Meeting is open to all USLAW NETWORK member attorneys and USLAW official corporate partners.

As the world has adjusted and remained flexible during COVID-19, so has USLAW NETWORK. Please join us as we recap the year and focus on what is ahead of us as we celebrate USLAW's 20th anniversary in 2021.

OCTOBER

4) orldwide Dirtual Retreat SEPT 30 - OCT 9, 2020



10:00 A.M.- 6:00 P.M.

LIGHTNING ROUND: USLAW'S PRACTICE GROUP 5-MINUTE DRILLS

Reserve your seat for this popular tour de force: the USLAW five-minute drills. USLAW members will deliver fast-paced presentations and discuss a broad range of timely issues in eight distinct practice areas. Each group will host an up to one-hour session with each presenter getting right to the point with a brief (no longer than five-minute) presentation/analysis. Want information in quick, concise format? Plan to participate in the tours of your choice today. All times are Eastern Daylight Time.

10:00 A.M. – 11:00 A.M	Labor and Employment Law	2:00 P.M 3:00 P.M
11:00 A.M. – 12:00 P.M	Complex Tort and Product Liability	3:00 P.M 4:00 P.M
12:00 P.M 1:00 P.M	Insurance Law	4:00 P.M 5:00 P.M
1:00 P.M 2:00 P.M	Transportation and Logistics	5:00 P.M - 6:00 P.M

LABOR AND EMPLOYMENT 10:00 A.M. - 11:00 A.M. EDT

A Novel Question: How to Protect the Workforce and an Employer's Ability to Do Business When an **Employee Tests Positive for COVID-19**

Jessica Farley • Snyder Burnett Egerer, LLP Santa Barbara, CA

Kids at Work - What is an Employer to do with the Realities of Intermittent Openings and Closings of **Childcare Facilities and Schools?**

Anne E. Baggott Dysart Taylor Cotter McMonigle & Montemore, PC Kansas City, MO

Unintended Consequences of Furloughs and Layoffs - Best Practices for Making and Defending Those **Decisions**

Nadia Bermudez and Greg Garbacz • Klinedinst PC Irvine, CA

Blurring the Lines: Monitoring Remote Work While **Balancing Employee Privacy Rights**

Julie Proscia • SmithAmundsen LLC Chicago, IL

Potential Rise in Disparate Impact Claims and Class **Actions Resulting from Claims of Systemic Racism** Julie Z. Devine . Lashly & Baer, P.C. St. Louis, MO

Politics at Work: Harmonious Workplace vs. **Employee Rights**

Arthur W. Brumett, II . Roetzel & Andress Cleveland, OH

Avoid the Trap of Wage and Hour **Liability for Remote Work**

Jennifer M. Martinez • Hanson Bridgett LLP San Francisco, CA

Non-Competition Agreements — Tips and Traps Barbara Barron • MehaffyWeber

Houston TX Will Your Workplace Investigation be Protected from

Disclosure? Best Practices to Preserve Privilege Sheryl J. Willert • Williams Kastner

Seattle, WA

Bostock - Should We Change the Way We Do Things? Elizabeth R. Sharrock

Pierce Couch Hendrickson Baysinger & Green, L.L.P. Oklahoma City, OK

COMPLEX TORT AND PRODUCT LIABILITY 11:00 A.M. - 12:00 P.M. EDT

Products Liability Litigation in the Post COVID-19 Age from the Attorney Perspective

Jack J. Laffey • Laffey, Leitner & Goode LLC Milwaukee, WI

Warnings and Misrepresentations Regarding Products Post COVID-19

Ernie L. Weiss • Klinedinst PC Irvine CA

Remote Inspections After the COVID-19 Pandemic

Christopher M. Cotter • Snyder Burnett Egerer, LLP Santa Barbara, CA

Responding to Product Liability Claims Through Expert Involvement Early on in the Wake of COVID-19

Angel A. Darmer • Carr Allison Birmingham, AL

Managing the Media/Crisis Management

Thomas W. Fee • Fee, Smith, Sharp & Vitullo, L.L.P. Dallas, TX

Update on OSHA Policies/Procedures

Barbara Barron • MehaffyWeber Houston, TX

Immunity for Medical Device Manufacturers

Keith W. McDaniel McCranie, Sistrunk, Anzelmo, Hardy, McDaniel & Welch, LLC New Orleans, LA

Pitfalls of Remote Deposition for Significant Cases Earl W. Houston, III

Martin, Tate, Morrow & Marston, P.C. Memphis, TN

Causation/Origination — The Science of It

Merton A. Howard • Hanson Bridgett LLP San Francisco, CA

Status of COVID-Related Immunity Protections for **Non-Intentional Conduct**

J. Michael Kunsch • Sweeney & Sheehan, P.C. Philadelphia, PA

INSURANCE LAW • 12:00 P.M. - 1:00 P.M. EDT

Insurance 20/21 — How New Rulings in 2020 Will Affect Claims Handling in 2021

Susan J. Welde • Murchison & Cumming, LLP Los Angeles, CA

Bad Faith Litigation During COVID: How COVID-19 Court Delays Can Impact Pending Bad Faith Claims

Christine V. Anto • SmithAmundsen LLC Chicago, IL

The Critical Role of Insurance in the Time of COVID-19

Neil V. Mody • Connell Foley LLP Roseland, NJ

The Uncharted Territory of COVID-19 Insurance **Coverage** — The Policyholder Perspective

Miles C. Holden • Hanson Bridgett LLP San Francisco, CA

Order in the Court - Status of COVID-19 Coverage Litigation and What the Future Holds

Bryan M. Weiss • Murchison & Cumming, LLP Los Angeles, CA

......Retail and Hospitality LawProfessional Liability Medical Malpractice Construction Law

Underinsuring Under Advice — **New Strategy or Just Bad Advice?**

Laura Megan Faust • Roetzel & Andress Cleveland OH

Opioid Litigation Update: Recent Developments from the Insurance Coverage Standpoint

Cheryl P. Vollweiler • Traub Lieberman Hawthorne, NY

How the Conagra Decision Affects Future Claims Involving an Insured's Willful Acts

John C. Lennon

Pierce Couch Hendrickson Baysinger & Green, L.L.P. Oklahoma City, OK

TRANSPORTATION AND LOGISTICS 1:00 P.M. - 2:00 P.M. EDT

The Future of Drivers Post COVID-19 (Attorney and Client)

Bradley A. Wright • Roetzel & Andress Cleveland, OH

Charles E. Baxter • United Road Services Romulus, MI

Tips for Leveraging Postponed Trials to Get Best Settlements

Clarice A. Spicker and David L. Stout Jones, Skelton & Hochuli, P.L.C. Phoenix, AZ

Anticipating Minor Impact Lawsuits Driven by **COVID-19 Impacted Litigants**

Steven J. McEvoy • Murchison & Cumming, LLP Los Angeles, CA

Negligent Supervision of Drivers Due to Remote Workforces and Contactless Monitoring

Christopher E. Cotter • Roetzel & Andress Cleveland, OH

Michael J. Judy

Dysart Taylor Cotter McMonigle & Montemore, PC

Kansas City, MO

Technology and Trucks — New Product Liability Claims

Lew R.C.Bricker • SmithAmundsen LLC Chicago, IL

Phillip Stanfield . Jones, Skelton & Hochuli, P.L.C. Phoenix, AZ

Updating Force Maieure Clauses in Operating Agreements

William D.Taylor • Hanson Bridgett LLP Sacramento, CA

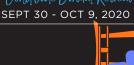
Continued Next Page

OCTOBER

10:00 A.M.- 6:00 P.M. 1 LIGHTNING ROUND: USLAW'S PRACTICE GROUP 5-MINUTE DRILLS

Reserve your seat for this popular tour de force: the USLAW five-minute drills. USLAW members will deliver fast-paced presentations and discuss a broad range of timely issues in eight distinct practice areas. Each group will host an up to one-hour session while each presenter will get right to the point with a brief (no longer than five-minute) presentation/analysis. Want information in quick, concise format? Plan to participate in the tours of your choice today. All times are Eastern Daylight Time.

4) orldwide Dirtual Retreat











TRANSPORTATION AND LOGISTICS (CONTINUED)

Contesting Medical Causation and Reasonableness and Necessity of Medical Treatment and Expenses Michael P. Sharp • Fee, Smith, Sharp & Vitullo, L.L.P.

Dallas, TX

Cell Phone Imaging Issues

Scott E. Ortiz • Williams, Porter, Day and Neville PC Casper, WY

Comparative Fault in the Age of Driverless Vehicles Patrick E. Foppe . Lashly & Baer, P.C.

St. Louis, MO Mike Arnett • S-E-A, Ltd. Rolling Meadows, IL

Telling the Good Company Story to Offset Claims of **Negligent Hiring Supervision and Training** Matthew W. Bauer • Connell Foley LLP

Newark, NJ Clarence C. Easterday • Western Express, Inc. Nashville, TN

Beyond Fitbit - Plaintiff Fitness Activity and Apps to **Investigate and Defend Claims**

Kurt M. Spengler Wicker Smith O'Hara McCoy & Ford P.A. Orlando, FL

RETAIL AND HOSPITALITY LAW 2:00 P.M. - 3:00 P.M. EDT

Avoiding COVID-19 Exposure Claims

J. Michael Kunsch • Sweeney & Sheehan, P.C. Philadelphia, PA

Obtaining Final Adjudication of Claims in 2021 With or Without a Jury Trial

Constantine "Dean" G. Nickas Wicker Smith O'Hara McCoy & Ford P.A. Miami, FL

Will COVID-19 and Social Protocols continue to dehumanize the claims process?

Elizabeth G. Stouder Richardson, Whitman, Large & Badger Portland, ME

Emergency Response Investigation and Pitfalls with Attorney-Client Privilege

Bradley A. Wright • Roetzel & Andress Cleveland, OH

Tips and Tricks for Plaintiff, Witness and 30(b)(6) Virtual Depositions

Craig A. Cappas • SmithAmundsen LLC Chicago, IL

Medicare Reporting and Reimbursement in Liability Cases

Thomas S. Thornton, III • Carr Allison Birmingham, AL

Force Majeure Issues in Landlord/ **Tenant Retail Leases**

Noble F. Allen • Hinckley Allen Hartford, CT

ADR and Early Resolution Strategies with the Plaintiff's Bar

Sean R. Burnett • Snyder Burnett Egerer, LLP Santa Barbara, CA

Risk Associated with Enforcing Social, CDC and/or City/State Mandates with Face Mask and Distancing on the Local Level - Lessons Learned in Canada

Lisa Langevin • Kelly Santini LLP Ottawa, ON

Franchise Law Developments for the Future Joseph S. Goode • Laffey, Leitner & Goode LLC Milwaukee WI

Claim Risk and Business Reward with Providing **Delivery Services**

Nicholas P. Resatar • Roetzel & Andress Cleveland OH

Strategic Motion Practice in a Virtual World

Ryan C. Holt • Sweeny Wingate & Barrow, P.A. Columbia, SC

PROFESSIONAL LIABILITY 3:00 P.M. - 4:00 P.M. EDT

A Changing Landscape: The Evolution of Mandatory Legal Malpractice Insurance

Heather L. Rosing • Klinedinst PC San Diego, CA

Cybersecurity - Virtual Home Invasions on the Rise During COVID-19

Robert L. Kardell . Baird Holm LLP Omaha, NE

Failure to Procure or Advise Regarding Business Interruption Coverage

Nicholas K. Rudman • Baird Holm LLP Omaha, NE

Insurance Broker Claims - After the Claim Against Carriers is Exhausted, Next Up - The Broker!

Dan L. Longo • Murchison & Cumming, LLP Irvine, CA

Compelled Settlements -Will Today's Settlement Become Tomorrow's Claim?

David S. Wilck • Rivkin Radler LLP Uniondale, NY

Attorney Ethical Violations and the Resulting Coverage Implications

Jessica Sanderson • Roetzel & Andress Cleveland, OH

Is Their Liability Exposure for the Referring Attorney Who Never Touches the Case?

E. Wade Carpenter • MehaffyWeber Beaumont, TX

Non-Lawyer Practice of Law and Exposure Issues Kenneth A. Perry • SmithAmundsen LLC

Chicago, IL

MEDICAL MALPRACTICE 4:00 P.M. - 5:00 P.M. EDT

Medical Malpractice Defense, Jury Selection and the Pandemic — The COVID-19 Bump for Hospitals and Healthcare Providers

Oscar J.Cabanas Wicker Smith O'Hara McCoy & Ford P.A. Miami, FL

The Explosion of Tele-Health — What are the Liability Concerns?

Malinda S. Matlock

Pierce Couch Hendrickson Baysinger & Green, L.L.P. Oklahoma City, OK

Physician Employment — Will the Trend Be Employed Physicians or Independent Physicians After COVID-19?

Erin M. Diaz • Wicker Smith O'Hara McCoy & Ford P.A.

Liability of Psychiatrists When a Patient Harms 3rd Parties: Legal Theories and Defenses

Martin S. Driggers • Sweeny Wingate & Barrow, P.A. Hartsville, SC

Social Media Reviews: How to Manage Negative **Reviews and Impact on Physicians**

Keely E. Duke • Duke Evett, PLLC Boise, ID

Staffing at Nursing Homes — What is the Future of Shared Staffing?

Heidi L. Mandt • Williams Kastner Portland, OR

Section 1983 and Municipal Scenarios Resulting from COVID-19 Medical Malpractice Allegations

Brandi C. Blair • Jones, Skelton & Hochuli, P.L.C. Phoenix, AZ

CONSTRUCTION LAW 5:00 P.M. - 6:00 P.M. EDT

Readdressing Force Majeure Clauses

in Construction Contracts

Matthew Horn • SmithAmundsen LLC Chicago, IL

The Future of Jobsite Safety Post COVID-19

Jean A. Dalmore • Murchison & Cumming, LLP Los Angeles, CA

Supply Chain Issues During COVID-19 and Beyond Thomas S. Creel • Carr Allison

Birmingham, AL

Joint Defense Arrangements/Agreements in Construction Cases

Christy E. Mahon • Sweeny Wingate & Barrow, P.A. Columbia, SC

Accidents Stopping a Construction Project — How to Keep Building

Michael A. Ludwig . Jones, Skelton & Hochuli, P.L.C. Phoenix, AZ

Design-Related Risks in Construction

Caryn A. Boisen • Larson King, LLP St. Paul, MN

Employment Law Trends in Construction

E. Holland "Holly" Howanitz Wicker Smith O'Hara McCoy & Ford P.A. Jacksonville, FL

Emerging Technology in Construction

Barbara Barron • MehaffyWeber Houston, TX



LIMITED Participation

TODAY AT A GLANCE

MONDAY

4)orlowide Dirtual Retreat

SEPT 30 - OCT 9, 2020

11:00 A.M.



Release of Your USLAW Home Field Advantage Hottest Legal Issues in Each Jurisdiction -General Business

12:00 P.M.- 5:00 P.M.

General Counsel/In-House Counsel Track



11:00 A.M. EDT RELEASE OF YOUR USLAW HOME FIELD ADVANTAGE: **HOTTEST LEGAL ISSUES IN** EACH JURISDICTION **GENERAL BUSINESS**

tations from USLAW NETWORK member firms. The presentations will be released at this time; however, they may be watched at your leisure.

USLAW offers what it calls the Home Field Advantage which comes from knowing and understanding the venue in a way that allows a competitive advantage - a truism in both sports and business. Jurisdictional awareness is a key ingredient to successfully operating throughout the United States. Knowing the law, plaintiff's attorneys,

the judge, and the local business and legal environment provides our firms' clients this advantage. Tune in as USLAW member firms share insights and boots-on-theground knowledge regarding the latest legal happenings impacting

general business in each state and in select global markets. In each brief video clip, USLAW members will share specifics from their jurisdiction, inform on the latest state legal decisions, and outline what the landscape looks like heading into 2021 and beyond.

Make sure this home field advantage is part of your playbook.



12:00 P.M.- 1:00 P.M. EDT

PROTECTING THE PRIVILEGE

Attorney-client privilege and the Work Product Doctrine are under attack creating a bumpy road for in-house counsel and their companies. This session will examine the measures that seemingly have been taken to degrade the attorney-client privilege in order to try the company in addition to the case itself and the implications for in-house counsel and their corporate clients. In addition, helpful guidance will be offered by outside counsel to remain vigilant about safeguarding these protections and how in-house counsel must communicate with and educate upper management.

2:00 P.M. – 3:00 P.M. EDT

DEFINING CORPORATE SOCIAL RESPONSIBILITY AND THE ROLE THAT GENERAL COUNSEL PLA

Society is demanding more and more from corporate America. Often the strategies for addressing and managing corporate social responsibility is falling in the lap of the general counsel's office. This session will address the general counsel's ever-expanding role in identifying their business's responsibility to the wider societal good. This goes beyond economic performance and compliance, and addresses how companies manage their social, philanthropic, and environmental impacts, as well as their relationships in all key spheres of influence: the workplace, the marketplace, the supply chain, and the community.

4:00 P.M.- 5:00 P.M. EDT

PEOPLE, PROCESSES AND PRODUCTION: UNLOCKING THE **VALUE OF YOUR LEGAL TEAM**

This program will address initiatives that general counsel are taking to increase the value of the legal department in the eyes of the CEO and board. How are general counsel handling the challenge of doing more with less? What new technologies are available to facilitate this process? What impact does this have on their interaction with outside counsel and how can outside counsel serve as strategic partners in this effort? These questions and more will be answered by a panel of general counsel supported by USLAW member attorneys who will offer a complementary perspective.



TODAY AT A GLANCE

TUESDAY

OCTOBER

11:00 A.M.

11:00 A.M. EDT

ADVANTAGE:



Release of Your USLAW Home Field Advantage Hottest Legal Issues in Each Jurisdiction -**Civil Litigation**

12:00 P.M.- 5:00 P.M.



Claims and Litigation Track

4) orlowide Dirtual Retreat SEPT 30 - OCT 9, 2020



they may be watched at your leisure.

RELEASE OF YOUR **USLAW HOME FIELD**

USLAW offers what it calls the Home Field Advantage which comes from knowing and understanding the venue in a way that allows a competitive advantage - a truism in both sports and business.

Jurisdictional awareness is a key ingredient to successfully operating throughout the United States. Knowing the law, plaintiff's attorneys, the judge, and the local business and legal environment provides our firms' clients this advantage.

Tune in as USLAW member firms share insights and boots-on-theground knowledge regarding the latest legal happenings impacting civil litagation in each state and in select global markets. In each brief video clip, USLAW members will share specifics from their jurisdiction, inform on the latest state legal decisions, and outline what the landscape looks like heading into 2021 and beyond.

Make sure this home field advantage is part of your playbook.



Participation

Claims and Litigation Track

12:00 P.M.- 1:00 P.M. EDT

LITIGATION TRENDS IN THE POST COVID-19 WORLD

The novel coronavirus has wreaked havoc on American industries and, as such, thousands of related lawsuits have already been filed in state and federal courts. These claims cover topics ranging from banks' handling of relief funds to medical malpractice and negligence in nursing homes. These lawsuits represent the first wave in what will likely be a series of changes to longstanding laws and to the legal system itself. This session will project into the future what claims have significant exposure, how they will be litigated, and strategies for defense.

2:00 P.M. - 3:00 P.M. EDT

THE INSURANCE MARKET **POST-PANDEMIC**

This session will include a roundtable of insurance executives providing their perspectives on the future of the global insurance market, including the impact of current and future claims, how the underwriting process may be forever altered, and where new lines of business could emerge. In addition, we will discuss the creation of a roadmap for insureds as they approach their next renewal.

4:00 P.M.- 5:00 P.M. EDT

/IRTUAL REALITY OR NOT: ILL REMOTE DEPOSITIONS AND **MEDIATIONS BECOME PART OF** THE FUTURE OR BE JUST A BLIP **ON THE RADAR?**

Structured in a point/counterpoint format, panelists - including both in-house corporate litigation and claims directors and USLAW member attorneys - will argue for and against the long-term feasibility, value, and/or pitfalls of conducting these types of meetings through a remote environment. We will address whether clients may demand this of their outside counsel for cost-savings purposes and how outside counsel will advise their clients from a cost/benefit perspective.



WEDNESDAY

OCTOBER

4) orldwide Dirtual Retreat

SEPT 30 - OCT 9, 2020

OPEN to all registered

participants



CORPORATE PARTNER PERSPECTIVES

U.S Legal Support, Inc.	10:00 A.M. – 10:30 A.M
Litigation Insights	
S-E-A, Ltd.	12:00 P.M 12:30 P.M
Marshall Investigative Group	1:00 P.M 1:30 P.M
Ametros	2:00 P.M. – 2:30 P.M
MDD Forensic Accountants	3:00 P.M 3:30 P.M
Arcadia Settlements Group	4:00 P.M. – 4:30 P.M.

TODAY AT A GLANCE

4:30 P.M. - 5:30 P.M.



Industry Experts Fireside Chat - Construction Law

CORPORATE PARTNER PERSPECTIVES

USLAW NETWORK is supported by our family of corporate partners, each of whom provides a high-level expertise to our member firms and their clients. These companies are truly partners and not vendors as their services are instrumental in the management and ultimately success of client's legal needs. Each partner has been closely vetted and approved by USLAW to be the exclusive partner in their area of service/knowledge. Corporate Partners play an active role at every USLAW meeting and event and have a high level of visibility within the organization.



U.S. Legal Support, Inc. Official Court Reporting Partner **Providing Court Reporting** Services in a Changing World



Partner Representative: April Orlando Division President, National Accounts U.S. Legal Support



USLAW Host: Barbara Barron MehaffyWeber Houston, TX



Litigation Insights Official Jury Consultant and Courtroom Technology Partner Transformation and Creativity in Exploring New Ideas and New Platforms



Partner Representative: Dr. Jill Leibold Director Jury Research Litigation Insights



USLAW Host: Amanda P. Ketchum, Dysart Taylor Cotter McMonigle & Montemore, P.C. Kansas City, MO



12:00 P.M. EDT

S-E-A. Ltd.

Official Technical Forensic Engineering and Legal Visualization Services Partner **Reflections on 50 Years**



Partner Representative: Christian Torrens Vice President **Business Development** S-E-A, Ltd.



USLAW Host: Rodney L. Umberger Williams Kastner, Seattle, WA



1:00 P.M.

Marshall Investigative Group Official Investigative Partner What Will Investigations Look Like After the Pandemic?



Partner Representative: Doug Marshall President Marshall Investigative Group



USLAW Host: Thomas L. Oliver, II Carr Allison Birmingham, AL



Ametros Official Future Medical Fund Management Partner Our Cheat Sheet for **Settling Complex Claims**



Partner Representative: Porter Leslie President, Ametros



USLAW Host: Michael C. Hetey Thorndal, Armstrong, Delk, Balkenbush & Eisinger Las Vegas, NV



MDD Forensic Accountants Official Forensic Accountant

Economic Damages Quantification in a Post-**COVID-19 Environment**



Partner Representative: David Elmore Senior Partner MDD Forensic Accountants



USLAW Host: J. Michael Kunsch Sweeney & Sheehan, P.C., Philadelphia, PA



Arcadia Settlements Group Official Structured Settlement Partner Holistic Settlement

Consulting



Partner Representative: Iliana Valtchanova Settlement Specialist Arcadia Settlements Group



USLAW Host: Clarice A. Spicker Jones, Skelton & Hochuli, P.L.C. Phoenix, AZ

4:30 P.M. – 5:30 P.M. EDT INDUSTRY EXPERTS FIRESIDE CHAT



Stephen Sandherr CEO, Associated General **Contractors of America**



Hosted by Dennis Cotter, SmithAmundsen LLC, Chicago, IL

In this Industry Experts Fireside Chat, Stephen Sandherr, the Chief Executive Officer of the Associated General Contractors of America, will share his many and unique insights into the construction industry, the upcoming election, and where both seem to be heading. Steve has his fingers on the pulse of both the industry and the federal government. During this Q&A session, he will discuss the industry's recent and current challenges and the effort that was and remains necessary to keep the industry open. He will also discuss the economic outlook for the next 24 to 36 months and how the election results could change the picture, including the risk of more regulation and the prospects for additional infrastructure funding. The host of this session will be Dennis Cotter, USLAW Construction Law Practice Group Chair, and attorney with SmithAmundsen LLC in Chicago.

OPEN to all registered participants



LIMITED Participation

THURSDAY

11:00 A.M.

Release of Crossing the Atlantic: Managing Impacts of COVID-19 and Its Influence on the International **Business and Legal Landscape**

12:00 P.M. – 1:00 P.M.



Industry Experts Fireside Chat -**Restaurant and Hospitality**

2:00 P.M. – 3:00 P.M.



Navigating the Issues of **Diversity and Inclusion in America and How It Impacts** the Legal Industry

4:30 P.M. - 6:30 P.M.

TODAY AT A GLANCE



USLAW Corporate Partner Expo Open

11:00 A.M. EDT

4) orlowide Dirtual Retreat

SEPT 30 - OCT 9, 2020

RELEASE OF CROSSING THE ATLANTIC: MANAGING IMPACTS OF COVID-19 AND ITS INFLUENCE ON THE INTERNATIONAL BUSINESS AND LEGAL LANDSCAPE



USLAW offers what it calls the Home Field Advantage which comes from knowing and understanding the venue in a way that allows a competitive advantage – a truism in both sports and business. Jurisdictional awareness is a key ingredient to success. Knowing the law, plaintiff's attorneys, the judge, and the local business and legal environment provides our firms' clients this advantage.

Tune in as TELFA member firms share insights and boots-on-the-ground knowledge regarding the latest legal happenings impacting general business in select global markets. In each brief video clip, TELFA members will share specifics from their jurisdiction, inform on the latest countryspecific legal decisions, and outline what the landscape looks like heading into 2021 and beyond.

The following countries are participating:

Belgium Cyprus Czech Republic **Denmark England Estonia Finland**

Ireland Latvia Lithuania Malta **Norway Poland Spain**

France Germany

Hungary

Switzerland The **Netherlands**

Sweden

12:00 P.M. - 1:00 P.M. EDT



INDUSTRY EXPERTS FIRESIDE CHAT



Terry Erdle Chief Operating Officer National Restaurant Association

As chief operating officer of the National Restaurant Association, Terry Erdle helps the association set the table for new ways to grow. He has more than 25 years of leadership experience in cybersecurity, online learning and trade associations. He most recently was executive vice president of business development for Knowledge Factor, where he substantially grew revenue by building innovative go-to-market strategies. Previously, Erdle led the certification and learning division of CompTIA, the largest global IT certification body. He was chairman of the Cybersecurity Credentialing Collaborative, where he led initiatives to advocate for vendor-neutral credentials in information security, privacy and related IT disciplines.

2:00 P.M. – 3:00 P.M. EDT



NAVIGATING THE ISSUES OF DIVERSITY AND INCLUSION IN AMERICA AND HOW IT IMPACTS THE LEGAL INDUSTRY



Sheryl Willert Williams Kastner Seattle, WA



Monica Howard Douglas General Counsel Coca-Cola North America

According to a recent study by McKinsey & Company, organizations with diverse workforces are 35% more likely to have above-average profit margins than companies with more homogenous employee bases. These statistics imply a significant relationship between competitive profit gains and diversity, so why, exactly, is focusing on minorities not enough for a global company in today's environment? Where exactly does the legal industry fit in all of this and what are the unique challenges and opportunities facing in-house legal departments and law firms? An illustrious panel led by Monica Howard Douglas, General Counsel, Coca-Cola North America and Sheryl J. Willert, from Williams Kastner in Seattle, Washington will tackle these questions and more as we address today's diversity and inclusion issues in America and their impact on the legal industry.

4:30 P.M. - 6:30 P.M. EDT USLAW CORPORATE PARTNER EXPO OPEN

Our exclusive USLAW NETWORK corporate partners play an integral role in the quality legal services offered by USLAW member firms. Please come by their virtual booths today to get acquainted, make connections, learn more about their services and understand why USLAW NETWORK has selected these seven partners to build long-standing relationships.















TODAY AT A GLANCE

10:00 A.M. – 6:00 P.M. USLAW SHORT TAKES: 2021 & BEYOND

In these USLAW Short Takes, USLAW attorneys will provide their perspectives on what 2021 and beyond may look like in a variety of business/legal areas. From cyber concerns, to the future of mergers and acquisitions, the evolving Cannabis market, and the long-term impacts COVID-19 might have on real estate, listen in to these brief (under 30-minutes) but informative discussions that will help you prepare for what the future holds in these targeted areas.

10:00 A.M. Appellate Law 10:30 A.M.Banking, Financial Services and Lending 11:00 A.M..... Cannabis Law

11:30 A.M. Cybersecurity and Data Privacy 12:00 P.M. Government Relations 12:30 P.M.Intellectual Property 1:00 P.M. Mergers and Acquisitions

1:30 P.M.....Real Estate 2:00 P.M Tax Law 2:30 P.M.....Trusts, Estates, and **Business Planning**

Worldwide Virtual Retreat SEPT 30 - OCT 9, 2020







Hanson Bridgett LLP San Francisco, CA



Chervl F. Korman Rivkin Radler LLF Uniondale, NY



Larry A. Schechtman SmithAmundsen LLC Chicago, IL

Intellectual Property • 12:30 P.M. EDT SUBJECT MATTER LEADERS



Robert J. Theuerkauf Middleton Reutlinger Louisville, KY



Fric P. Stevens Poyner Spruill LLP Raleigh, NC

Mergers and Acquisitions • 1:00 P.M. EDT



Tamara B. Goorevitz Franklin & Prokopik, P.C. Baltimore, MD

Banking, Financial Services and Lending • 10:30 A.M. EDT

SUBJECT MATTER LEADERS



Trevor G. Bartel Lewis Roca Rothgerber Christie LLP



Christopher H. Roede Poyner Spruill LLP Raleigh, NC



Eli A. Rosenberg **Baird Holm IIP** Omaha, NE

USLAW HOST

Michael A. Ludwig Teresa V. Pahl Jones, Skelton & Hochuli, P.L.C. Phoenix, AZ



Hanson Bridgett LLP San Francisco, CA



Randal J. Scholer Simmons Perrine Moyer Bergman PLC Cedar Rapids, IA



Douglas W. Clarke Therrien Couture Joli-Coeur L.L.P. Montreal, Quebec

Cannabis Law • 11:00 A.M. EDT

SUBJECT MATTER LEADERS



Leslie D. Parker Adler Pollock & Sheehan P.C. Providence, RI



Aleece Burgio Barclay Damon LLP Buffalo, NY



Darren P. Grady SmithAmundsen LLC Chicago, IL



Dan L. Longo Murchison & Cumming, LLP Los Angeles, CA

Real Estate • 1:30 P.M. EDT

SUBJECT MATTER LEADERS



Thomas W. Ice Middleton Reutlinger Louisville KY



Yaron J. Kornblum Rivkin Radler LLP Uniondale NY



Merton A. Howard Hanson Bridgett LLP San Francisco, CA

Cybersecurity and Data Privacy • 11:30 A.M. EDT

SUBJECT MATTER LEADERS



Karen P. Randall Connell Foley LLP Roseland, NJ



Molly Arranz SmithAmundsen LLC Chicago, IL



Malinda S. Matlock Pierce Couch Hendrickson Baysinger & Green, L.L.P. Oklahoma City, OK

Government Relations • 12:00 P.M. EDT

SUBJECT MATTER LEADERS



Yvonne E. Hennessey Barclay Damon LLP Albany, NY



William B. Graham Carr Allison Tallahassee, FL



Jennifer D. Tricker Baird Holm LLP Omaha, NE

Tax Law • 2:00 P.M. EDT

SUBJECT MATTER LEADERS



H. William Mahaffey Lewis Roca Rothgerber Christie LLP Denver, CO



Scott M. Lar Quattlebaum, Grooms & Tull PLLC Springdale, AR

USLAW HOST

Kenneth B. Wingate Sweeny Wingate & Barrow P.A. Columbia, SC

Trusts, Estates, & Business Planning • 2:30 P.M. EDT

SUBJECT MATTER LEADERS



Joseph R. Marion, III Adler Pollock & Sheehan P.C. Providence, RI



Paul P. Morf Simmons Perrine Moyer Bergman PLC Cedar Rapids, IA

Oscar J. Cabanas Wicker Smith O'Hara McCoy & Ford P.A. Miami, FL